

**DIRECTORS**

Thomas P. Vujovich, Jr.

John S. Broome

Peter W. Hansen

John D. Menne

Michael Brucker



**PLEASANT VALLEY COUNTY WATER DISTRICT**

PIONEER IN FOX CANYON AQUIFER CONSERVATION  
SERVING AGRICULTURE SINCE 1956

154 S. LAS POSAS ROAD, CAMARILLO, CA 93010-8570  
Phone: (805) 482-2119

**STAFF**

Jared L. Bouchard  
**General Manager**

**General Counsel**  
Arnold, Bleuel,  
LaRochelle,  
Mathews & Zirbel,  
LLP

**PLEASANT VALLEY COUNTY WATER DISTRICT  
SPECIAL MEETING OF THE BOARD OF DIRECTORS**

**NOTICE OF MEETING**

**NOTICE IS HEREBY GIVEN** that the Pleasant Valley County Water District Board of Directors will hold a **SPECIAL MEETING Tuesday August 18, 2026, 10:00 a.m.** at the District Office located at 154 S. Las Posas Road, Camarillo, CA 93010-8570.

The following provides information to the public and consultants on how to observe and/or participate in the meeting remotely. Meeting Zoom Link for Live Public and Consultant Participation and Real Time Public and Consultant Comments:

**Join Zoom Meeting**

<https://us06web.zoom.us/j/83799046686?pwd=RQUQQUI7gXiMJKFDXVPERIhWwmtCw3.1&from=addon>

**Meeting ID:** 837 9904 6686

One tap mobile

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Public comments may be submitted in person, virtually via Zoom, or written. In-person and virtual comments should be no longer than 3 minutes. In-person: Complete a speaker request form located at the entrance of the Council Chamber and give it to the Agency Clerk. Your name will be called when it is your turn to speak. Virtually via Zoom: Access the meeting Zoom link to provide real-time (virtual) comments at appropriate public comment times throughout the meeting by using the raise hand feature. Written: All written public comments should be no more than 500 words and are subject to the Public Records Request Act. Written comments should be submitted to the Agency Clerk by 9:00 a.m. on the day of the Water Agency meeting by email or directly to the Agency Clerk's Office. Email: [jyvette@pvcwater.com](mailto:jyvette@pvcwater.com) and enter "Public Comment" in the Subject line (and agenda item number if applicable). Mail or drop off written comments to the Agency Clerk's Office located at 154 S. Las Posas Rd. Please clearly mark envelope with "PVCWD Public Comment and meeting date."

## **AGENDA**

The agenda is posted at least 72 hours preceding the Board meeting and contains all items on which Board action will be allowed pursuant to Government Code Section 54954.2. Action will be taken on unanticipated items only when an emergency (as defined in Section 54956.5) exists or as otherwise allowed under Section 54954.2(b).

An opportunity for members of the public to briefly address the Board on items not on the agenda is provided at the beginning and end of each meeting. Persons wishing to comment on agenda items should complete a speaker card and submit it (preferably before the meeting) to the Clerk. The Chairman will then recognize them at the appropriate time. Once recognized, persons should step to the podium, clearly state their name, and address for the record, and address the item being considered in as brief, clear, and concise a manner as possible.

### **OPEN SESSION AND CALL TO ORDER:**

- 1) Pledge of Allegiance.
- 2) Roll call.
- 3) Determination of quorum.
- 4) Approval of agenda.
- 5) Open Forum

This is an opportunity for the public to address the Board on matters not appearing on the agenda. No action may be taken by the Board at this time, but items can be considered for placing on the agenda for a subsequent meeting.

### **6) Action Items**

- A. Presentation of proposed rates and fees for FY 26-27 and FY 28-29 and review of 2023 Rate Study findings and current financial model analysis

**Recommendation:** Provide staff direction on proposed rate increases and direct staff to initiate Proposition 218 notice process and set public hearing date for October 20, 2026.

- B. Consider FY 26-27 Budget

**Recommendation:** Receive staff report and direct staff to adopt the budget as proposed or as modified by Board Direction

- C. **Consider Employment Agreement** between Pleasant Valley County Water District and Yvette Cady for the position of Director of Administrative Services / Assistant to the General Manager

**Recommendation:** Authorize the Employment Agreement

- D.** Consider authorizing contract for WELL 9 rehabilitations for an amount not to exceed \$115,000.

**Recommendation:** Review three (3) proposals and Authorize the General Manager to execute the agreement with the selected contractor.

- 7) Closed Session** It is the intention of the Pleasant Valley County Water District Board of Directors to be in closed session to consider the following items:

**1. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION**

Authority: California Government Code § 54956.9(d)(1)

Pursuant to Government Code § 54956.9(d)(1), the Board of Directors will meet in closed session to discuss, confer with, and receive advice from legal counsel regarding existing litigation to which the District is a named party, specifically, OPV Coalition, et al. v. Fox Canyon Groundwater Management Agency, et al., Santa Barbara County Superior Court Case No. VENCI00555357

**8) Adjournment**

In compliance with the Americans with Disabilities Act, all possible accommodations will be made for individuals with disabilities so they may attend and participate in meetings. If Special assistance is needed, please call the Agency staff at (805) 482-2119 at least 24 hours prior to the meeting so proper arrangements may be assured. If requested, and as possible, agendas will be provided in alternative formats.

**Agenda Posting Certification:** This agenda was posted not less than 24 hours prior to the scheduled meeting date and time at 154 S. Las Posas Road Camarillo CA, 93010 in a location that is accessible 24 hours a day to the General Public and is posted on the Pleasant Valley County Water District website <https://www.pleasantvalleycountywaterdistrict.com/board-meetings>

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SERVING AGRICULTURE SINCE 1956154 S. LAS POSAS ROAD, CAMARILLO, CA 93010-8570  
Phone: 805-482-2119  
Fax: 805 484-5835**STAFF**Jared L. Bouchard  
**General Manager****General Counsel**  
Arnold, Bleuel, LaRochelle,  
Mathews & Zirbel, LLP**August 18, 2026, SPECIAL MEETING****TO: BOARD OF DIRECTORS****FROM: GENERAL MANAGER****Subject:** Presentation of proposed rates and fees for FY 26-27 and FY 27-28 and review of 2023 Rate Study findings and current financial model analysis**AGENDA ITEM: 6A**

PVCWD is required to conduct a rate study and cost of service analysis by Proposition 218 whenever the Board may consider adopting new rates. PVCWD last performed a rate study and Prop 218 hearing in 2023. That Rate Study forecasted 5 years of rates through FYE 2028. While the rate study forecasted rates through FYE 2028, at the time of consideration the PVCWD Board elected to only adopt the proposed rates through FYE 2025. Those rates are shown below.

| <b>Volumetric Rate (\$ / AF) and Fixed Charge</b> | <b>Current Vol Rate</b> | <b>FYE 2024</b> | <b>FYE 2025</b> |
|---------------------------------------------------|-------------------------|-----------------|-----------------|
| Volumetric Rate                                   | \$355.00                | \$360.18        | \$395.30        |
| Fixed Charge                                      |                         | \$360.18        | \$395.30        |

In Fiscal year 24/25 and 25/26 it was necessary for the Board to impose additional pass-through rate increase due to unanticipated wholesale water cost increases (mainly UWCD zone a and zone b charges) PVCWD combined water rate today is \$440.30, the break down of the \$440.30 is, \$395.30 PVCWD rate plus \$45.00 pass through.

In February of 2026, the Board authorized staff to enter into a contract with Water Worth Consultants to conduct an updated rate study and financial model. Staff and Water Worth reviewed the 2023 Rate and Cost of Service study and found the long-term assumptions and cost of service analysis to still be reliable and representative of the District operations.

As part of the financial modeling performed, the 2023 forecasted financial data was updated using current actual financials. The result of that effort revealed that PVCWD has the ability to consider rate increases less than those forecasted in the 2023 model for FYE 27 and 28. We will present those options to the Board and explain the potential risk associated with adopting lower rates than projected in the rate study.

The primary financial risk in the lower rate scenarios is that the budget and financial forecast assume continued access to alternative supplies. If the District must rely on groundwater, the lower rates would not cover groundwater pumping costs.

The following slides will review the forecasted rates in 2023 Rate Study and provide the Board with options for proposed rate increases for FYE 27 and 28. Staff is recommending a minimum 5% increase in rates for FY 26/27 and FY 27/28

**Recommendation:** Provide staff direction on proposed rate increases and initiate Proposition 218 notice process and set public hearing date for October 20th, 2026, and hearing requirements

# Pleasant Valley County Water District

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Water Rate Study – May 23<sup>rd</sup>, 2023



Pleasant Valley County  
Water District 



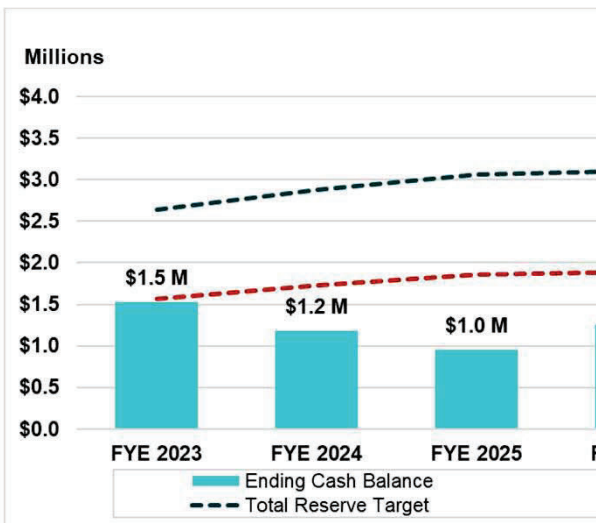
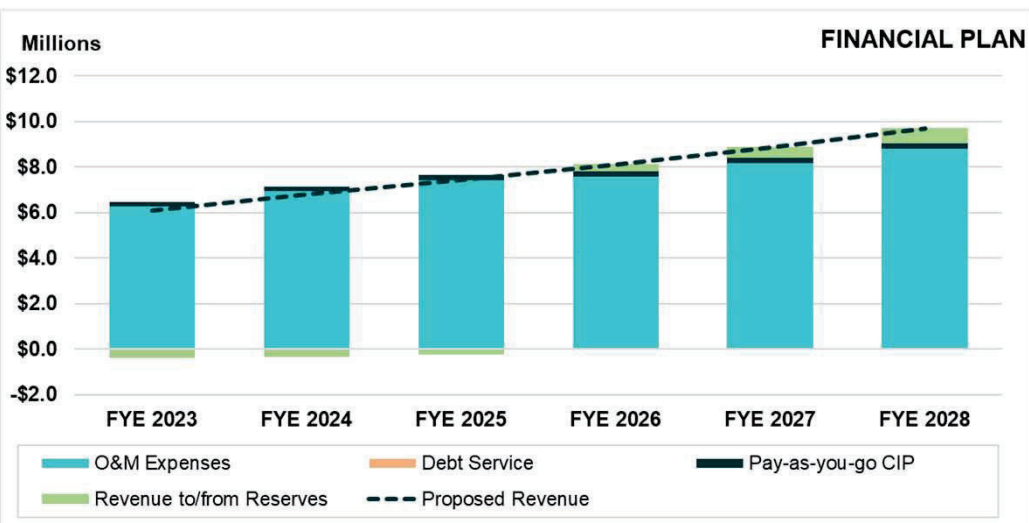
# A Few Changes Since Last Time

1. Wholesale water costs have increased (United Water Santa Clara surface water)
2. Rate structure now includes a fixed charge
3. Revenue increases stay below 10%, but reserve balances do not reach targets until Year 5



# Most Likely Legal Scenario

|                  | FYE 2024 | FYE 2025 | FYE 2026 | FYE 2027 |
|------------------|----------|----------|----------|----------|
| Revenue Increase | 9.75%    | 9.75%    | 9.75%    | 9.75%    |



| Legal Scenarios | FYE 2023  | FYE 2024  | FYE 2025  | FYE 2026  | FYE 2027            | FYE 2028 |
|-----------------|-----------|-----------|-----------|-----------|---------------------|----------|
| Low             | \$150,000 | \$300,000 | \$300,000 | \$100,000 | Inflated thereafter |          |
| Most Likely     | \$225,000 | \$500,000 | \$500,000 | \$100,000 | Inflated thereafter |          |
| High            | \$300,000 | \$700,000 | \$700,000 | \$100,000 | Inflated thereafter |          |

# Most Likely Scenario

## Volumetric Rates (\$ / AF) and Fixed Charge

| Volumetric Rate (\$ / AF)<br>and Fixed Charge | Current Vol<br>Rate | FYE 2024 | FYE 2025 | FYE 2026 | FYE 2027 |
|-----------------------------------------------|---------------------|----------|----------|----------|----------|
| Volumetric Rate                               | \$355.00            | \$360.18 | \$395.30 | \$433.84 | \$472.39 |
| Fixed Charge                                  |                     | \$360.18 | \$395.30 | \$433.84 | \$472.39 |

**4% Rate Increase (Proposed)**

**Proposed Rates and Fees:**

| Volumetric Rate (\$ / AF) and Fixed Charge | Current Rates | FYE 2027 4% | FYE 2028 |
|--------------------------------------------|---------------|-------------|----------|
| Volumetric Rate                            | \$440         | \$458       | \$481    |
| Fixed Charge                               | \$395         | \$458       | \$481    |

**Anticipated Bill Impacts – FY 2027**

| Water Use (AF) | Current Charge | Proposed Charge | \$ Difference | % Difference |
|----------------|----------------|-----------------|---------------|--------------|
| 6              | \$3,037        | \$3,205         | \$168         | 5.5%         |
| 12             | \$5,679        | \$5,953         | \$274         | 4.8%         |
| 18             | \$8,321        | \$8,700         | \$380         | 4.6%         |
| 24             | \$10,963       | \$11,448        | \$485         | 4.4%         |

**3.3% Rate Increase**

**Proposed Rates and Fees:**

| Volumetric Rate (\$ / AF) and Fixed Charge | Current Rates | FYE 2027 3.3% | FYE 2028 |
|--------------------------------------------|---------------|---------------|----------|
| Volumetric Rate                            | \$440         | \$455         | \$478    |
| Fixed Charge                               | \$395         | \$455         | \$478    |

**Anticipated Bill Impacts – FY 2027**

| Water Use (AF) | Current Charge | Proposed Charge | \$ Difference | % Difference |
|----------------|----------------|-----------------|---------------|--------------|
| 6              | \$3,037        | \$3,185         | \$148         | 4.9%         |
| 12             | \$5,679        | \$5,916         | \$237         | 4.2%         |
| 18             | \$8,321        | \$8,646         | \$325         | 3.9%         |
| 24             | \$10,963       | \$11,376        | \$414         | 3.8%         |

### 5% Rate Increase

#### Proposed Rates and Fees:

| Volumetric Rate (\$ / AF) and Fixed Charge | Current Rates | FYE 2027 5% | FYE 2028 |
|--------------------------------------------|---------------|-------------|----------|
| Volumetric Rate                            | \$440         | \$462       | \$485    |
| Fixed Charge                               | \$395         | \$462       | \$485    |

#### Anticipated Bill Impacts – FY 2027

| Water Use (AF) | Current Charge | Proposed Charge | \$ Difference | % Difference |
|----------------|----------------|-----------------|---------------|--------------|
| 6              | \$3,037        | \$3,236         | \$199         | 6.6%         |
| 12             | \$5,679        | \$6,010         | \$331         | 5.8%         |
| 18             | \$8,321        | \$8,784         | \$463         | 5.6%         |
| 24             | \$10,963       | \$11,558        | \$595         | 5.4%         |

### 8.13% Rate Increase

#### Proposed Rates and Fees:

| Volumetric Rate (\$ / AF) and Fixed Charge | Current Rates | FYE 2027 8.13% | FYE 2028 5% |
|--------------------------------------------|---------------|----------------|-------------|
| Volumetric Rate                            | \$440         | \$476          | \$500       |
| Fixed Charge                               | \$395         | \$476          | \$500       |

#### Anticipated Bill Impacts – FY 2027

| Water Use (AF) | Current Charge | Proposed Charge | \$ Difference | % Difference |
|----------------|----------------|-----------------|---------------|--------------|
| 6              | \$3,037        | \$3,333         | \$296         | 9.7%         |
| 12             | \$5,679        | \$6,189         | \$510         | 9.0%         |
| 18             | \$8,321        | \$9,046         | \$725         | 8.7%         |
| 24             | \$10,963       | \$11,902        | \$940         | 8.6%         |

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Craig R. Kaihara

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## **August 18th, 2026, SPECIAL MEETING**

**TO: BOARD OF DIRECTORS****FROM: GENERAL MANAGER****Subject: Consider FY 2026/27 Budget****AGENDA ITEM: 6B**

Attached for review is the proposed budget for Pleasant Valley County Water District Fiscal Year 2026/27.

**BUDGET SUMMARY**

The first page of the budget is a summary sheet that contains all the various expenses the Districts anticipate paying. The Line item on the left has a corresponding back up page where you may reference the calculations used to populate the summary sheet.

Staff are providing four (4) 26/27 budget options for the Board to consider.

1. Based on 3.3% rate/revenue increase. This option would anticipate the District ending the year with a deficit of \$23k.
2. Based on a 4% rate/revenue increase. This option would anticipate the District ending the year with \$100k of revenue in excess of expenditures.
3. Based on a 5% rate/revenue increase. This option would anticipate the District ending the year with \$149k of revenues in excess of expenditures.
4. Based on an 8.13% rate/revenue increase. This option would anticipate the District ending the year with 302K of revenue in excess of expenditure. \*Proposed rate of increase in 2023 Rate Study"

As in previous years the budgeted revenues will only be met if the projected water sales are met and the source water forecasting tracks with estimates of the budget, this budget is based on an estimated 13k ac/ft of water sales.

Highlights of the budget and some factors driving the anticipated increase in cost are:

- Legal Fees
- 500k in capitol acquisition - Funding for 2 Well Rehabs
- Increased fees for all District Water Sources
- 3% Cost of Living Adjustment for wages

The single biggest factor driving increases in operational cost to PVCWD can be identified by increases in the wholesale water purchase cost.

For perspective when all the increases and power cost are factored, the all-in cost for pumped water is around \$470per ac/ft. Because PVCWD has a diverse water portfolio it can mitigate some of that increase, in large part due to the continued availability of Conejo Creek Water and Santa Clara River Surface Waters this year.

**Recommendation: 1.** Adopt FY 26/27 Budget that anticipates a minimum of 5% rate and revenue increase

|                                  |                                        |             | A                       |                                  | B                         | C                        | D=C-B        | E=D/B      |
|----------------------------------|----------------------------------------|-------------|-------------------------|----------------------------------|---------------------------|--------------------------|--------------|------------|
|                                  |                                        | G/L Account | FY 25/26 Adopted Budget | FY 25/26 Actuals Through 3/31/26 | FY 25/26 Projected Ending | FY 26/27 Proposed Budget | \$ Variance  | % Variance |
|                                  | <u>Operating Revenues</u>              |             |                         |                                  |                           |                          |              |            |
| 1                                | Water Revenues                         | 3000.1      | \$ 6,290,800            | \$ 3,909,323                     | \$ 5,212,400              | \$ 6,495,800             | \$ 1,283,400 | 24.6%      |
| Total Operating Revenue          |                                        |             | 6,290,800               | 3,909,323                        | 5,212,400                 | 6,495,800                | 1,283,400    | 24.6%      |
|                                  | <u>Operating Expenses</u>              |             |                         |                                  |                           |                          |              |            |
|                                  | Cost of Water                          |             |                         |                                  |                           |                          |              |            |
| 2                                | Water Purchases                        | 4010        | 4,471,800               | 2,816,705                        | 3,755,600                 | 4,477,200                | 721,600      | 19.2%      |
| 3                                | Water Pumping Costs                    | 4020        | 291,800                 | 464,358                          | 619,100                   | 380,200                  | (238,900)    | -38.6%     |
| 4                                | Water Transportation/Distribution      | 4030        | 75,000                  | 5,754                            | 7,700                     | 75,000                   | 67,300       | 874.0%     |
| 5                                | Repair & Maintenance                   | 4040        | 67,400                  | 18,046                           | 24,100                    | 70,800                   | 46,700       | 193.8%     |
| 6                                | Other Distribution Costs               | 4050        | 46,200                  | 60,408                           | 69,400                    | 47,600                   | (21,800)     | -31.4%     |
| Total Cost of Water              |                                        |             | 4,952,200               | 3,365,271                        | 4,475,900                 | 5,050,800                | 574,900      | 12.8%      |
|                                  | <u>Salaries &amp; Benefits</u>         |             |                         |                                  |                           |                          |              |            |
| 7                                | Salaries                               | 5010        | 450,400                 | 386,562                          | 502,500                   | 496,600                  | (5,900)      | -1.2%      |
| 8                                | Payroll Taxes                          | 5020        | 34,700                  | 24,562                           | 31,900                    | 39,300                   | 7,400        | 23.2%      |
| 9                                | Worker's Compensation                  | 5030        | 9,000                   | 2,816                            | 3,700                     | 13,400                   | 9,700        | 262.2%     |
| 10                               | Medical Insurance                      | 5040        | 73,600                  | 53,138                           | 69,100                    | 82,100                   | 13,000       | 18.8%      |
| 11                               | Retirement Contributions               | 5050        | 84,900                  | 68,915                           | 89,600                    | 95,800                   | 6,200        | 6.9%       |
| Total Salaries & Benefits        |                                        |             | 652,600                 | 535,994                          | 696,800                   | 727,200                  | 30,400       | 4.4%       |
|                                  | <u>Administrative Expenses</u>         |             |                         |                                  |                           |                          |              |            |
| 12                               | Education & Training                   | 5060        | 2,300                   | 1,572                            | 2,100                     | 2,370                    | 270          | 12.9%      |
| 13                               | Bank Charges                           | 6010        | 1,380                   | 805                              | 1,070                     | 1,420                    | 350          | 32.7%      |
| 14                               | Contract Labor                         | 6020        | 3,470                   | -                                | -                         | 3,570                    | 3,570        | 0.0%       |
| 15                               | Dues & Subscription                    | 6040        | 36,230                  | 34,816                           | 46,420                    | 36,220                   | (10,200)     | -22.0%     |
| 16                               | Election Expenses                      | 6050        | 2,320                   | -                                | -                         | 2,390                    | 2,390        | 0.0%       |
| 17                               | Insurance                              | 6060        | 40,280                  | 27,508                           | 36,680                    | 41,488                   | 4,808        | 13.1%      |
| 18                               | Legal & Professional                   | 6070        | 500,000                 | 597,040                          | 796,050                   | 500,000                  | (296,050)    | -37.2%     |
| 19                               | Memberships                            | 6080        | 15,730                  | 12,400                           | 16,530                    | 16,210                   | (320)        | -1.9%      |
| 20                               | Miscellaneous Expenses                 | 6090        | 10,410                  | -                                | -                         | 10,720                   | 10,720       | 0.0%       |
| 21                               | Office Expenses                        | 6100        | 12,700                  | 10,082                           | 13,440                    | 13,080                   | (360)        | -2.7%      |
| 22                               | Office Supplies                        | 6110        | 6,940                   | 2,598                            | 3,460                     | 7,150                    | 3,690        | 106.6%     |
| 23                               | Postage                                | 6120        | 2,190                   | 694                              | 930                       | 2,260                    | 1,330        | 143.0%     |
| 24                               | Printing                               | 6130        | 1,150                   | 216                              | 290                       | 1,180                    | 890          | 306.9%     |
| 25                               | Publication                            | 6140        | 7,800                   | 8,618                            | 11,490                    | 8,040                    | (3,450)      | -30.0%     |
| 26                               | Rent & Leasing                         | 6150        | 2,320                   | -                                | -                         | 2,380                    | 2,380        | 0.0%       |
| 27                               | Repair & Maintenance                   | 6160        | 16,200                  | 15,723                           | 20,960                    | 16,680                   | (4,280)      | -20.4%     |
| 28                               | Security                               | 6170        | 2,320                   | 981                              | 1,310                     | 2,390                    | 1,080        | 82.4%      |
| 29                               | Telephone & Internet                   | 6180        | 6,100                   | 2,600                            | 3,470                     | 6,240                    | 2,770        | 79.8%      |
| 30                               | Travel                                 | 6190        | 1,150                   | 619                              | 830                       | 1,180                    | 350          | 42.2%      |
| 31                               | Utilities                              | 6200        | 8,300                   | 2,043                            | 2,720                     | 8,550                    | 5,830        | 214.3%     |
| Total Administrative Expenses    |                                        |             | 679,290                 | 718,315                          | 957,750                   | 683,518                  | (274,232)    | -28.6%     |
| Total Operating Expenses         |                                        |             | 6,284,090               | 4,619,580                        | 6,130,450                 | 6,461,518                | 331,068      | 5.4%       |
|                                  | <u>Other Revenues</u>                  |             |                         |                                  |                           |                          |              |            |
| 32                               | Property Tax Revenue                   | 9100        | 408,000                 | 256,327                          | 341,770                   | 416,160                  | 74,390       | 21.8%      |
| 33                               | Late Charges                           | 3000.2      | 6,000                   | 3,291                            | 4,390                     | 6,000                    | 1,610        | 36.7%      |
| 34                               | Interest Income                        | 9110        | 25,400                  | 57,290                           | 76,390                    | 26,160                   | (50,230)     | -65.8%     |
| 35                               | Other Income                           | 9120        | 15,000                  | (737)                            | (980)                     | 15,450                   | 16,430       | -1676.5%   |
| Total Other Revenues             |                                        |             | 454,400                 | 316,171                          | 421,570                   | 463,770                  | 42,200       | 10.0%      |
|                                  | <u>Other Expenses</u>                  |             |                         |                                  |                           |                          |              |            |
| 36                               | (Gain)/Loss on Disposal                | 9300        | -                       | -                                | -                         | -                        | -            | 0.0%       |
| 37                               | Other Expenses                         | 9400        | 5,000                   | -                                | -                         | 5,150                    | 5,150        | 0.0%       |
| Total Other Expenses             |                                        |             | 5,000                   | -                                | -                         | 5,150                    | 5,150        | 0.0%       |
| Net Income/(Loss) Before Capital |                                        |             | 456,110                 | (394,087)                        | (496,480)                 | 492,902                  | 989,382      |            |
|                                  | <u>Capital Improvement/Acquisition</u> |             |                         |                                  |                           |                          |              |            |
|                                  | Grant Proceeds                         | 3500        | -                       | -                                | -                         | -                        | -            |            |
| 38                               | Capital Acquisition                    | 9230        | (228,960)               | (154,059)                        | (154,059)                 | (516,000)                | (361,941)    |            |

|                                      |                                   |                               | A                                         |                                 | B                              | C                | D=C-B            | E=D/B         |
|--------------------------------------|-----------------------------------|-------------------------------|-------------------------------------------|---------------------------------|--------------------------------|------------------|------------------|---------------|
|                                      | G/L<br>Account                    | FY 25/26<br>Adopted<br>Budget | FY 25/26<br>Actuals<br>Through<br>3/31/26 | FY 25/26<br>Projected<br>Ending | FY 26/27<br>Proposed<br>Budget | \$ Variance      | %<br>Variance    |               |
|                                      | <b><u>Operating Revenues</u></b>  |                               |                                           |                                 |                                |                  |                  |               |
| 1                                    | Water Revenues                    | 3000.1                        | \$ 6,290,800                              | \$ 3,909,323                    | \$ 5,212,400                   | \$ 6,708,100     | \$ 1,495,700     | 28.7%         |
| <b>Total Operating Revenue</b>       |                                   |                               | <b>6,290,800</b>                          | <b>3,909,323</b>                | <b>5,212,400</b>               | <b>6,708,100</b> | <b>1,495,700</b> | <b>28.7%</b>  |
|                                      | <b><u>Operating Expenses</u></b>  |                               |                                           |                                 |                                |                  |                  |               |
|                                      | <b>Cost of Water</b>              |                               |                                           |                                 |                                |                  |                  |               |
| 2                                    | Water Purchases                   | 4010                          | 4,471,800                                 | 2,816,705                       | 3,755,600                      | 4,566,300        | 810,700          | 21.6%         |
| 3                                    | Water Pumping Costs               | 4020                          | 291,800                                   | 464,358                         | 619,100                        | 380,200          | (238,900)        | -38.6%        |
| 4                                    | Water Transportation/Distribution | 4030                          | 75,000                                    | 5,754                           | 7,700                          | 75,000           | 67,300           | 874.0%        |
| 5                                    | Repair & Maintenance              | 4040                          | 67,400                                    | 18,046                          | 24,100                         | 70,800           | 46,700           | 193.8%        |
| 6                                    | Other Distribution Costs          | 4050                          | 46,200                                    | 60,408                          | 69,400                         | 47,600           | (21,800)         | -31.4%        |
| <b>Total Cost of Water</b>           |                                   |                               | <b>4,952,200</b>                          | <b>3,365,271</b>                | <b>4,475,900</b>               | <b>5,139,900</b> | <b>664,000</b>   | <b>14.8%</b>  |
|                                      | <b>Salaries &amp; Benefits</b>    |                               |                                           |                                 |                                |                  |                  |               |
| 7                                    | Salaries                          | 5010                          | 450,400                                   | 386,562                         | 502,500                        | 496,600          | (5,900)          | -1.2%         |
| 8                                    | Payroll Taxes                     | 5020                          | 34,700                                    | 24,562                          | 31,900                         | 39,300           | 7,400            | 23.2%         |
| 9                                    | Worker's Compensation             | 5030                          | 9,000                                     | 2,816                           | 3,700                          | 13,400           | 9,700            | 262.2%        |
| 10                                   | Medical Insurance                 | 5040                          | 73,600                                    | 53,138                          | 69,100                         | 82,100           | 13,000           | 18.8%         |
| 11                                   | Retirement Contributions          | 5050                          | 84,900                                    | 68,915                          | 89,600                         | 95,800           | 6,200            | 6.9%          |
| <b>Total Salaries &amp; Benefits</b> |                                   |                               | <b>652,600</b>                            | <b>535,994</b>                  | <b>696,800</b>                 | <b>727,200</b>   | <b>30,400</b>    | <b>4.4%</b>   |
|                                      | <b>Administrative Expenses</b>    |                               |                                           |                                 |                                |                  |                  |               |
| 12                                   | Education & Training              | 5060                          | 2,300                                     | 1,572                           | 2,100                          | 2,370            | 270              | 12.9%         |
| 13                                   | Bank Charges                      | 6010                          | 1,380                                     | 805                             | 1,070                          | 1,420            | 350              | 32.7%         |
| 14                                   | Contract Labor                    | 6020                          | 3,470                                     | -                               | -                              | 3,570            | 3,570            | 0.0%          |
| 15                                   | Dues & Subscription               | 6040                          | 36,230                                    | 34,816                          | 46,420                         | 36,220           | (10,200)         | -22.0%        |
| 16                                   | Election Expenses                 | 6050                          | 2,320                                     | -                               | -                              | 2,390            | 2,390            | 0.0%          |
| 17                                   | Insurance                         | 6060                          | 40,280                                    | 27,508                          | 36,680                         | 41,488           | 4,808            | 13.1%         |
| 18                                   | Legal & Professional              | 6070                          | 500,000                                   | 597,040                         | 796,050                        | 500,000          | (296,050)        | -37.2%        |
| 19                                   | Memberships                       | 6080                          | 15,730                                    | 12,400                          | 16,530                         | 16,210           | (320)            | -1.9%         |
| 20                                   | Miscellaneous Expenses            | 6090                          | 10,410                                    | -                               | -                              | 10,720           | 10,720           | 0.0%          |
| 21                                   | Office Expenses                   | 6100                          | 12,700                                    | 10,082                          | 13,440                         | 13,080           | (360)            | -2.7%         |
| 22                                   | Office Supplies                   | 6110                          | 6,940                                     | 2,598                           | 3,460                          | 7,150            | 3,690            | 106.6%        |
| 23                                   | Postage                           | 6120                          | 2,190                                     | 694                             | 930                            | 2,260            | 1,330            | 143.0%        |
| 24                                   | Printing                          | 6130                          | 1,150                                     | 216                             | 290                            | 1,180            | 890              | 306.9%        |
| 25                                   | Publication                       | 6140                          | 7,800                                     | 8,618                           | 11,490                         | 8,040            | (3,450)          | -30.0%        |
| 26                                   | Rent & Leasing                    | 6150                          | 2,320                                     | -                               | -                              | 2,380            | 2,380            | 0.0%          |
| 27                                   | Repair & Maintenance              | 6160                          | 16,200                                    | 15,723                          | 20,960                         | 16,680           | (4,280)          | -20.4%        |
| 28                                   | Security                          | 6170                          | 2,320                                     | 981                             | 1,310                          | 2,390            | 1,080            | 82.4%         |
| 29                                   | Telephone & Internet              | 6180                          | 6,100                                     | 2,600                           | 3,470                          | 6,240            | 2,770            | 79.8%         |
| 30                                   | Travel                            | 6190                          | 1,150                                     | 619                             | 830                            | 1,180            | 350              | 42.2%         |
| 31                                   | Utilities                         | 6200                          | 8,300                                     | 2,043                           | 2,720                          | 8,550            | 5,830            | 214.3%        |
| <b>Total Administrative Expenses</b> |                                   |                               | <b>679,290</b>                            | <b>718,315</b>                  | <b>957,750</b>                 | <b>683,518</b>   | <b>(274,232)</b> | <b>-28.6%</b> |
| <b>Total Operating Expenses</b>      |                                   |                               | <b>6,284,090</b>                          | <b>4,619,580</b>                | <b>6,130,450</b>               | <b>6,550,618</b> | <b>420,168</b>   | <b>6.9%</b>   |
|                                      | <b><u>Other Revenues</u></b>      |                               |                                           |                                 |                                |                  |                  |               |
| 32                                   | Property Tax Revenue              | 9100                          | 408,000                                   | 256,327                         | 341,770                        | 416,160          | 74,390           | 21.8%         |
| 33                                   | Late Charges                      | 3000.2                        | 6,000                                     | 3,291                           | 4,390                          | 6,000            | 1,610            | 36.7%         |
| 34                                   | Interest Income                   | 9110                          | 25,400                                    | 57,290                          | 76,390                         | 26,160           | (50,230)         | -65.8%        |
| 35                                   | Other Income                      | 9120                          | 15,000                                    | (737)                           | (980)                          | 15,450           | 16,430           | -1676.5%      |
| <b>Total Other Revenues</b>          |                                   |                               | <b>454,400</b>                            | <b>316,171</b>                  | <b>421,570</b>                 | <b>463,770</b>   | <b>42,200</b>    | <b>10.0%</b>  |
|                                      | <b><u>Other Expenses</u></b>      |                               |                                           |                                 |                                |                  |                  |               |
| 36                                   | (Gain)/Loss on Disposal           | 9300                          | -                                         | -                               | -                              | -                | -                | 0.0%          |
| 37                                   | Other Expenses                    | 9400                          | 5,000                                     | -                               | -                              | 5,150            | 5,150            | 0.0%          |

|                                         |                                        |             | A                       |                                  | B                         | C                        | D=C-B             | E=D/B         |
|-----------------------------------------|----------------------------------------|-------------|-------------------------|----------------------------------|---------------------------|--------------------------|-------------------|---------------|
|                                         |                                        | G/L Account | FY 25/26 Adopted Budget | FY 25/26 Actuals Through 3/31/26 | FY 25/26 Projected Ending | FY 26/27 Proposed Budget | \$ Variance       | % Variance    |
|                                         | <b>Operating Revenues</b>              |             |                         |                                  |                           |                          |                   |               |
| 1                                       | Water Revenues                         | 3000.1      | \$ 6,290,800            | \$ 3,909,323                     | \$ 5,212,400              | \$ 6,757,100             | \$ 1,544,700      | 29.6%         |
| <b>Total Operating Revenue</b>          |                                        |             | <b>6,290,800</b>        | <b>3,909,323</b>                 | <b>5,212,400</b>          | <b>6,757,100</b>         | <b>1,544,700</b>  | <b>29.6%</b>  |
|                                         | <b>Operating Expenses</b>              |             |                         |                                  |                           |                          |                   |               |
|                                         | <b>Cost of Water</b>                   |             |                         |                                  |                           |                          |                   |               |
| 2                                       | Water Purchases                        | 4010        | 4,471,800               | 2,816,705                        | 3,755,600                 | 4,566,300                | 810,700           | 21.6%         |
| 3                                       | Water Pumping Costs                    | 4020        | 291,800                 | 464,358                          | 619,100                   | 380,200                  | (238,900)         | -38.6%        |
| 4                                       | Water Transportation/Distribution      | 4030        | 75,000                  | 5,754                            | 7,700                     | 75,000                   | 67,300            | 874.0%        |
| 5                                       | Repair & Maintenance                   | 4040        | 67,400                  | 18,046                           | 24,100                    | 70,800                   | 46,700            | 193.8%        |
| 6                                       | Other Distribution Costs               | 4050        | 46,200                  | 60,408                           | 69,400                    | 47,600                   | (21,800)          | -31.4%        |
| <b>Total Cost of Water</b>              |                                        |             | <b>4,952,200</b>        | <b>3,365,271</b>                 | <b>4,475,900</b>          | <b>5,139,900</b>         | <b>664,000</b>    | <b>14.8%</b>  |
|                                         | <b>Salaries &amp; Benefits</b>         |             |                         |                                  |                           |                          |                   |               |
| 7                                       | Salaries                               | 5010        | 450,400                 | 386,562                          | 502,500                   | 496,600                  | (5,900)           | -1.2%         |
| 8                                       | Payroll Taxes                          | 5020        | 34,700                  | 24,562                           | 31,900                    | 39,300                   | 7,400             | 23.2%         |
| 9                                       | Worker's Compensation                  | 5030        | 9,000                   | 2,816                            | 3,700                     | 13,400                   | 9,700             | 262.2%        |
| 10                                      | Medical Insurance                      | 5040        | 73,600                  | 53,138                           | 69,100                    | 82,100                   | 13,000            | 18.8%         |
| 11                                      | Retirement Contributions               | 5050        | 84,900                  | 68,915                           | 89,600                    | 95,800                   | 6,200             | 6.9%          |
| <b>Total Salaries &amp; Benefits</b>    |                                        |             | <b>652,600</b>          | <b>535,994</b>                   | <b>696,800</b>            | <b>727,200</b>           | <b>30,400</b>     | <b>4.4%</b>   |
|                                         | <b>Administrative Expenses</b>         |             |                         |                                  |                           |                          |                   |               |
| 12                                      | Education & Training                   | 5060        | 2,300                   | 1,572                            | 2,100                     | 2,370                    | 270               | 12.9%         |
| 13                                      | Bank Charges                           | 6010        | 1,380                   | 805                              | 1,070                     | 1,420                    | 350               | 32.7%         |
| 14                                      | Contract Labor                         | 6020        | 3,470                   | -                                | -                         | 3,570                    | 3,570             | 0.0%          |
| 15                                      | Dues & Subscription                    | 6040        | 36,230                  | 34,816                           | 46,420                    | 36,220                   | (10,200)          | -22.0%        |
| 16                                      | Election Expenses                      | 6050        | 2,320                   | -                                | -                         | 2,390                    | 2,390             | 0.0%          |
| 17                                      | Insurance                              | 6060        | 40,280                  | 27,508                           | 36,680                    | 41,488                   | 4,808             | 13.1%         |
| 18                                      | Legal & Professional                   | 6070        | 500,000                 | 597,040                          | 796,050                   | 500,000                  | (296,050)         | -37.2%        |
| 19                                      | Memberships                            | 6080        | 15,730                  | 12,400                           | 16,530                    | 16,210                   | (320)             | -1.9%         |
| 20                                      | Miscellaneous Expenses                 | 6090        | 10,410                  | -                                | -                         | 10,720                   | 10,720            | 0.0%          |
| 21                                      | Office Expenses                        | 6100        | 12,700                  | 10,082                           | 13,440                    | 13,080                   | (360)             | -2.7%         |
| 22                                      | Office Supplies                        | 6110        | 6,940                   | 2,598                            | 3,460                     | 7,150                    | 3,690             | 106.6%        |
| 23                                      | Postage                                | 6120        | 2,190                   | 694                              | 930                       | 2,260                    | 1,330             | 143.0%        |
| 24                                      | Printing                               | 6130        | 1,150                   | 216                              | 290                       | 1,180                    | 890               | 306.9%        |
| 25                                      | Publication                            | 6140        | 7,800                   | 8,618                            | 11,490                    | 8,040                    | (3,450)           | -30.0%        |
| 26                                      | Rent & Leasing                         | 6150        | 2,320                   | -                                | -                         | 2,380                    | 2,380             | 0.0%          |
| 27                                      | Repair & Maintenance                   | 6160        | 16,200                  | 15,723                           | 20,960                    | 16,680                   | (4,280)           | -20.4%        |
| 28                                      | Security                               | 6170        | 2,320                   | 981                              | 1,310                     | 2,390                    | 1,080             | 82.4%         |
| 29                                      | Telephone & Internet                   | 6180        | 6,100                   | 2,600                            | 3,470                     | 6,240                    | 2,770             | 79.8%         |
| 30                                      | Travel                                 | 6190        | 1,150                   | 619                              | 830                       | 1,180                    | 350               | 42.2%         |
| 31                                      | Utilities                              | 6200        | 8,300                   | 2,043                            | 2,720                     | 8,550                    | 5,830             | 214.3%        |
| <b>Total Administrative Expenses</b>    |                                        |             | <b>679,290</b>          | <b>718,315</b>                   | <b>957,750</b>            | <b>683,518</b>           | <b>(274,232)</b>  | <b>-28.6%</b> |
| <b>Total Operating Expenses</b>         |                                        |             | <b>6,284,090</b>        | <b>4,619,580</b>                 | <b>6,130,450</b>          | <b>6,550,618</b>         | <b>420,168</b>    | <b>6.9%</b>   |
|                                         | <b>Other Revenues</b>                  |             |                         |                                  |                           |                          |                   |               |
| 32                                      | Property Tax Revenue                   | 9100        | 408,000                 | 256,327                          | 341,770                   | 416,160                  | 74,390            | 21.8%         |
| 33                                      | Late Charges                           | 3000.2      | 6,000                   | 3,291                            | 4,390                     | 6,000                    | 1,610             | 36.7%         |
| 34                                      | Interest Income                        | 9110        | 25,400                  | 57,290                           | 76,390                    | 26,160                   | (50,230)          | -65.8%        |
| 35                                      | Other Income                           | 9120        | 15,000                  | (737)                            | (980)                     | 15,450                   | 16,430            | -1676.5%      |
| <b>Total Other Revenues</b>             |                                        |             | <b>454,400</b>          | <b>316,171</b>                   | <b>421,570</b>            | <b>463,770</b>           | <b>42,200</b>     | <b>10.0%</b>  |
|                                         | <b>Other Expenses</b>                  |             |                         |                                  |                           |                          |                   |               |
| 36                                      | (Gain)/Loss on Disposal                | 9300        | -                       | -                                | -                         | -                        | -                 | 0.0%          |
| 37                                      | Other Expenses                         | 9400        | 5,000                   | -                                | -                         | 5,150                    | 5,150             | 0.0%          |
| <b>Total Other Expenses</b>             |                                        |             | <b>5,000</b>            | <b>-</b>                         | <b>-</b>                  | <b>5,150</b>             | <b>5,150</b>      | <b>0.0%</b>   |
| <b>Net Income/(Loss) Before Capital</b> |                                        |             | <b>456,110</b>          | <b>(394,087)</b>                 | <b>(496,480)</b>          | <b>665,102</b>           | <b>1,161,582</b>  |               |
|                                         | <b>Capital Improvement/Acquisition</b> |             |                         |                                  |                           |                          |                   |               |
|                                         | Grant Proceeds                         | 3500        | -                       | -                                | -                         | -                        | -                 |               |
| 38                                      | Capital Acquisition                    | 9230        | (228,960)               | (154,059)                        | (154,059)                 | (516,000)                | (361,941)         |               |
| <b>Net Income/(Loss) After Capital</b>  |                                        |             | <b>\$ 227,150</b>       | <b>\$ (540,157)</b>              | <b>\$ (222,539)</b>       | <b>\$ 149,102</b>        | <b>\$ 739,521</b> |               |

|    |                                         |                         | A                                |                           | B                        | C                | D=C-B         | E=D/B |
|----|-----------------------------------------|-------------------------|----------------------------------|---------------------------|--------------------------|------------------|---------------|-------|
|    | G/L Account                             | FY 25/26 Adopted Budget | FY 25/26 Actuals Through 3/31/26 | FY 25/26 Projected Ending | FY 26/27 Proposed Budget | \$ Variance      | % Variance    |       |
|    | <b>Operating Revenues</b>               |                         |                                  |                           |                          |                  |               |       |
| 1  | Water Revenues 3000.1                   | \$ 6,290,800            | \$ 3,909,323                     | \$ 5,212,400              | \$ 6,910,400             | \$ 1,698,000     | 32.6%         |       |
|    | <b>Total Operating Revenue</b>          | <b>6,290,800</b>        | <b>3,909,323</b>                 | <b>5,212,400</b>          | <b>6,910,400</b>         | <b>1,698,000</b> | <b>32.6%</b>  |       |
|    | <b>Operating Expenses</b>               |                         |                                  |                           |                          |                  |               |       |
|    | <b>Cost of Water</b>                    |                         |                                  |                           |                          |                  |               |       |
| 2  | Water Purchases 4010                    | 4,471,800               | 2,816,705                        | 3,755,600                 | 4,566,300                | 810,700          | 21.6%         |       |
| 3  | Water Pumping Costs 4020                | 291,800                 | 464,358                          | 619,100                   | 380,200                  | (238,900)        | -38.6%        |       |
| 4  | Water Transportation/Distribution 4030  | 75,000                  | 5,754                            | 7,700                     | 75,000                   | 67,300           | 874.0%        |       |
| 5  | Repair & Maintenance 4040               | 67,400                  | 18,046                           | 24,100                    | 70,800                   | 46,700           | 193.8%        |       |
| 6  | Other Distribution Costs 4050           | 46,200                  | 60,408                           | 69,400                    | 47,600                   | (21,800)         | -31.4%        |       |
|    | <b>Total Cost of Water</b>              | <b>4,952,200</b>        | <b>3,365,271</b>                 | <b>4,475,900</b>          | <b>5,139,900</b>         | <b>664,000</b>   | <b>14.8%</b>  |       |
|    | <b>Salaries &amp; Benefits</b>          |                         |                                  |                           |                          |                  |               |       |
| 7  | Salaries 5010                           | 450,400                 | 386,562                          | 502,500                   | 496,600                  | (5,900)          | -1.2%         |       |
| 8  | Payroll Taxes 5020                      | 34,700                  | 24,562                           | 31,900                    | 39,300                   | 7,400            | 23.2%         |       |
| 9  | Worker's Compensation 5030              | 9,000                   | 2,816                            | 3,700                     | 13,400                   | 9,700            | 262.2%        |       |
| 10 | Medical Insurance 5040                  | 73,600                  | 53,138                           | 69,100                    | 82,100                   | 13,000           | 18.8%         |       |
| 11 | Retirement Contributions 5050           | 84,900                  | 68,915                           | 89,600                    | 95,800                   | 6,200            | 6.9%          |       |
|    | <b>Total Salaries &amp; Benefits</b>    | <b>652,600</b>          | <b>535,994</b>                   | <b>696,800</b>            | <b>727,200</b>           | <b>30,400</b>    | <b>4.4%</b>   |       |
|    | <b>Administrative Expenses</b>          |                         |                                  |                           |                          |                  |               |       |
| 12 | Education & Training 5060               | 2,300                   | 1,572                            | 2,100                     | 2,370                    | 270              | 12.9%         |       |
| 13 | Bank Charges 6010                       | 1,380                   | 805                              | 1,070                     | 1,420                    | 350              | 32.7%         |       |
| 14 | Contract Labor 6020                     | 3,470                   | -                                | -                         | 3,570                    | 3,570            | 0.0%          |       |
| 15 | Dues & Subscription 6040                | 36,230                  | 34,816                           | 46,420                    | 36,220                   | (10,200)         | -22.0%        |       |
| 16 | Election Expenses 6050                  | 2,320                   | -                                | -                         | 2,390                    | 2,390            | 0.0%          |       |
| 17 | Insurance 6060                          | 40,280                  | 27,508                           | 36,680                    | 41,488                   | 4,808            | 13.1%         |       |
| 18 | Legal & Professional 6070               | 500,000                 | 597,040                          | 796,050                   | 500,000                  | (296,050)        | -37.2%        |       |
| 19 | Memberships 6080                        | 15,730                  | 12,400                           | 16,530                    | 16,210                   | (320)            | -1.9%         |       |
| 20 | Miscellaneous Expenses 6090             | 10,410                  | -                                | -                         | 10,720                   | 10,720           | 0.0%          |       |
| 21 | Office Expenses 6100                    | 12,700                  | 10,082                           | 13,440                    | 13,080                   | (360)            | -2.7%         |       |
| 22 | Office Supplies 6110                    | 6,940                   | 2,598                            | 3,460                     | 7,150                    | 3,690            | 106.6%        |       |
| 23 | Postage 6120                            | 2,190                   | 694                              | 930                       | 2,260                    | 1,330            | 143.0%        |       |
| 24 | Printing 6130                           | 1,150                   | 216                              | 290                       | 1,180                    | 890              | 306.9%        |       |
| 25 | Publication 6140                        | 7,800                   | 8,618                            | 11,490                    | 8,040                    | (3,450)          | -30.0%        |       |
| 26 | Rent & Leasing 6150                     | 2,320                   | -                                | -                         | 2,380                    | 2,380            | 0.0%          |       |
| 27 | Repair & Maintenance 6160               | 16,200                  | 15,723                           | 20,960                    | 16,680                   | (4,280)          | -20.4%        |       |
| 28 | Security 6170                           | 2,320                   | 981                              | 1,310                     | 2,390                    | 1,080            | 82.4%         |       |
| 29 | Telephone & Internet 6180               | 6,100                   | 2,600                            | 3,470                     | 6,240                    | 2,770            | 79.8%         |       |
| 30 | Travel 6190                             | 1,150                   | 619                              | 830                       | 1,180                    | 350              | 42.2%         |       |
| 31 | Utilities 6200                          | 8,300                   | 2,043                            | 2,720                     | 8,550                    | 5,830            | 214.3%        |       |
|    | <b>Total Administrative Expenses</b>    | <b>679,290</b>          | <b>718,315</b>                   | <b>957,750</b>            | <b>683,518</b>           | <b>(274,232)</b> | <b>-28.6%</b> |       |
|    | <b>Total Operating Expenses</b>         | <b>6,284,090</b>        | <b>4,619,580</b>                 | <b>6,130,450</b>          | <b>6,550,618</b>         | <b>420,168</b>   | <b>6.9%</b>   |       |
|    | <b>Other Revenues</b>                   |                         |                                  |                           |                          |                  |               |       |
| 32 | Property Tax Revenue 9100               | 408,000                 | 256,327                          | 341,770                   | 416,160                  | 74,390           | 21.8%         |       |
| 33 | Late Charges 3000.2                     | 6,000                   | 3,291                            | 4,390                     | 6,000                    | 1,610            | 36.7%         |       |
| 34 | Interest Income 9110                    | 25,400                  | 57,290                           | 76,390                    | 26,160                   | (50,230)         | -65.8%        |       |
| 35 | Other Income 9120                       | 15,000                  | (737)                            | (980)                     | 15,450                   | 16,430           | -1676.5%      |       |
|    | <b>Total Other Revenues</b>             | <b>454,400</b>          | <b>316,171</b>                   | <b>421,570</b>            | <b>463,770</b>           | <b>42,200</b>    | <b>10.0%</b>  |       |
|    | <b>Other Expenses</b>                   |                         |                                  |                           |                          |                  |               |       |
| 36 | (Gain)/Loss on Disposal 9300            | -                       | -                                | -                         | -                        | -                | 0.0%          |       |
| 37 | Other Expenses 9400                     | 5,000                   | -                                | -                         | 5,150                    | 5,150            | 0.0%          |       |
|    | <b>Total Other Expenses</b>             | <b>5,000</b>            | <b>-</b>                         | <b>-</b>                  | <b>5,150</b>             | <b>5,150</b>     | <b>0.0%</b>   |       |
|    | <b>Net Income/(Loss) Before Capital</b> | <b>456,110</b>          | <b>(394,087)</b>                 | <b>(496,480)</b>          | <b>818,402</b>           | <b>1,314,882</b> |               |       |
|    | <b>Capital Improvement/Acquisition</b>  |                         |                                  |                           |                          |                  |               |       |
|    | Grant Proceeds 3500                     | -                       | -                                | -                         | -                        | -                |               |       |
| 38 | Capital Acquisition 9230                | (228,960)               | (154,059)                        | (154,059)                 | (516,000)                | (361,941)        |               |       |

SubaccountDetails

| Fund Name        | Subaccount Number | Subaccount Name | NAV Date   | NAV Per Share | Share Balance | Acct. Balance  | MTD Income | FYTD Income | Inception Date | Last Activity Date |
|------------------|-------------------|-----------------|------------|---------------|---------------|----------------|------------|-------------|----------------|--------------------|
| California CLASS | CA-01-0150-0001   | General Fund    | 08/14/2026 | \$1.00        | 1,015,298.950 | \$1,015,298.95 | \$1,353.58 | \$4,557.20  | 02/02/2024     | 07/31/2026         |

## **EMPLOYMENT AGREEMENT BETWEEN PLEASANT VALLEY COUNTY WATER DISTRICT AND YVETTE FREEBORN CADY**

PLEASANT VALLEY COUNTY WATER DISTRICT (“PVCWD” or “District”), a California county water district formed pursuant to *California Water Code* § 30000, et. seq. and Yvette Freeborn Cady (“Cady” or “Director”), an individual, agree as follows:

### **RECITALS**

PVCWD is a special district that provides supplemental agricultural water to individuals and entities located on the Oxnard/Pleasant Valley Basins in Ventura County.

PVCWD wishes to employ Cady to serve as Director of Administrative Services of the PVCWD; and

Cady wishes to accept employment as Director of Administrative Services of PVCWD;

NOW, THEREFORE, IN CONSIDERATION OF THE MUTUAL PROMISES SET FORTH HEREIN, THE RECEIPT AND ADEQUACY OF WHICH IS HEREBY ACKNOWLEDGED, THE PARTIES HERETO AGREE as follows:

1. PVCWD hereby employs Cady as its Director commencing on August \_\_, 2026 and continuing until terminated by either party as provided in section 10 of this Employment Agreement.
2. Cady shall work under the direct supervision of PVCWD General Manager. Cady shall do and perform all services, acts or things necessary or advisable to direct, manage, support and conduct the business of PVCWD as directed by the General Manager subject at all times to the policies set forth by PVCWD’s Board of Directors and with the consent of the General Manager.
3. Cady shall serve at the direction and under the supervision of PVCWD General Manager and assist in carrying out all objectives, duties and authorities assigned or granted by the PVCWD Board of Directors to the General Manager and shall report directly to the General Manager.
4. Cady shall continually analyze and carryout the day-to-day administrative task of the District including but not limited to billing, customer account maintenance, customer service, accounts payable, accounts receivable, Clerk of the Board duties, working with and guiding outside financial consultants and work directly with the General Manager to evaluate and implement administrative efficiencies in furtherance of the PVWD Boards objectives. maintenance, operation and construction of the water wells, water distribution system, meters pipelines and turnouts under the control of PVCWD and such other duties as may be assigned by the Board of Directors. In order to fulfill Cady’s duty, she shall have the power and be required to:
  - a. Coordinate with the PVCWD’s accountant and help in the preparation of the annual budget for submission to the General Manger. The Director will prepare as needed

monthly current financial positions of PVCWD and work with the General Manager to identify future financial needs of PVCWD.

b. Prepare Agendas, attend Board meetings, keep the records of PVCWD in manner consistent with local, state and federal agency requirements; including the maintenance and updates to the PVCWD website.

c. Recommend to the General Manager of PVCWD the adoption and implementation of any measures the Director may deem necessary of expedient for the improvement of PVCWD services; including but not limited to software programs, records retention/maintenance and human resources.

d. Work co-operatively with any consultants retained by the District.

5. PVCWD shall pay Cady and Cady shall accept for her services to PVCWD a base annual salary of one hundred twenty-five thousand dollars (\$125,000.00). PVCWD shall pay Cady such compensation in accordance with the provisions from time to time set forth by the PVCWD Board of Directors for the payment of compensation to employees of PVCWD. Furthermore, Cady's compensation as Director shall be governed solely by this Agreement and except as otherwise provided in this Agreement shall not in any way be affected by any change in the compensation and/or benefits applicable to other employees of PVCWD.

a. On July 1<sup>st</sup> (beginning July 1, 2027) of each year during the term of this Agreement ("Adjustment Date"), Cady's annual base salary shall increase in an amount equal to the annual percentage increase, if any, in the Consumer Price Index (as hereinafter defined) for the month of April immediately preceding the Adjustment Date. "Consumer Price Index" shall mean the United States Department of Labor, Bureau of Labor Statistics, Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) in Los Angeles-Long Beach-Anaheim, California, for "All Items" (1982-84=100). In the event that, at any time during the Term of the Agreement, the Consumer Price Index is discontinued, the Parties shall agree upon the use of the most comparable nationally recognized cost of living index then published by the United States government, with appropriate adjustment made for any change in the base year used for any such substitute index.

b. Cady shall be reimbursed for approved travel expenses incurred in connection with her duties, which may include, but are not limited to such things as continuing education approved by the General Manager, representation of the District at professional conferences and meetings.

6. Cady shall have the same scheduled holidays as approved by the Board of Directors for PVCWD's other employees. At the commencement of this Agreement, Cady shall be entitled to a beginning PTO "bank" of 40 hours of PTO time off and shall accrue PTO at the rate of 7.38 hours per biweekly pay period for years one (1), two (2), three (3), four (4) and five (5) of this Agreement. After five (5) years, Cady shall accrue PTO at the rate of 9.22 hours per biweekly pay period. In the event of a foreseeable absence from her duties at PVCWD, Cady shall give PVCWD's General Manager reasonable advance notice of the reasons for and the anticipated dates and duration of such absence.

Cady and PVCWD agree that Cady's PTO will roll over each year and there is no limit on the number of PTO hours that PTO may bank. Cady may sell banked PTO hours back to PVCWD periodically at her discretion. PVCWD shall provide monthly health insurance premium contributions to health insurance coverage to Cady in amount equal to the highest published Cal Pers premium as adjusted periodically by Cal Pers. In the event Cady elects not to utilize Cal Pers for health insurance coverage, the District shall pay Cady as "other income", non-Cal Pers eligible (bi weekly) the amount equal to the established premium contribution as described above. PVCWD shall provide Cady dental, vision and orthodontic through ACWA JPIA programs. PVCWD shall provide to Cady retirement coverage in CalPers Retirement programs, consistent with the California Public Employees' Pension Reform Act of 2013 as presently written or as modified by Cal Pers, or other legislative action.

10. Cady shall serve at the will and pleasure of the General Manager of PVCWD and may be terminated at any time for any reason or for no reason upon written notice to Cady. Nothing in this Agreement shall prevent PVCWD from terminating the Agreement and services of Cady at its sole discretion.

In consideration of the PVCWD's right to terminate the Agreement that will prior to the end of its term, Cady shall be entitled to three (3) months severance pay, as described below. Cady shall become eligible for said severance pay after she has been employed for six (6) months after her anniversary date. For purposes of this Agreement, the anniversary date shall be August , 2026. The parties agree that in the event of said termination, Cady shall not be entitled to an appeal or hearing of any kind prior to or following termination without cause regardless of any PVCWD rule or policy to the contrary.

Cady may resign and termination this Agreement at any time upon not less than two (2) months prior written notice to the General Manager. In the event that Cady resigns from her employment with the District, Cady shall not be entitled to any severance pay.

11. In the event that litigation is commenced, the terms of this Agreement shall be governed by and construed in accordance with the laws of the State of California. For purposes of determining venue of any such litigation, it shall be determined that the services to be provided and the contract were executed in Ventura County and that Ventura County would be the appropriate venue for said litigation. If any legal action is necessary to enforce any provision hereof or for damages by reason of an alleged breach of any provision of this Agreement, the prevailing party shall be entitled to receive from the losing party all costs and expenses and such an amount as the court may adjudge to be reasonable attorney's fees.

12. This Agreement supersedes any and all other agreements, either oral or written, between the parties hereto with respect to the employment of Cady by the District and contains all of the covenants and agreements between the parties with respect to the employment of Cady as Director of Administrative Services by the District. Each party acknowledges and agrees that any party, or anyone acting on behalf of any party, which are not embodied herein, orally or otherwise, has made no representations, inducements, promises or agreements, and that any

agreement, statement, or promise not contained in this Agreement shall not be valid or binding on either party.

13. Any Modification of this Agreement shall be effective only if made in writing and signed by both Cady and the District.

14. If any provision of this Agreement is held by a court of competent jurisdiction to be invalid, void or unenforceable, the remaining provisions shall nevertheless continue in full force and effect with being impaired or invalidated in any way.

IN WITNESS WHEREOF, this Agreement has been executed by the Parties hereto.

**SIGNATURES**

PLEASANT VALLEY COUNTY WATER  
DISTRICT

\_\_\_\_\_  
Yvette Freeborn Cady, Director of  
Administrative Services

By \_\_\_\_\_  
Jared Bouchard, General Manager